



# WELCOME!

The convening on remote blood pressure monitoring will begin shortly.

**March 3, 2025**

01

This convening will be recorded.

02

Please submit questions in the chat or use the “raise hand” feature.

03

Please mute yourself when you are not speaking.

04

Convening resources will be made available to attendees after the event.

# Remote Patient Monitoring for Postpartum Hypertension at Baystate Medical Center

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**Kathaleen Barker, MD, FACOG**

**Assistant Professor of Ob/Gyn at UMASS Chan Medical School- Baystate**

**Medical Director of Labor & Delivery**

**Medical Director of Wesson Evaluation and Treatment Unit**



**Baystate  
Health**

**ADVANCING CARE.  
ENHANCING LIVES.**

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# Baystate Medical Center

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~4,200 births per year

~30% of patients with hypertensive disorders of pregnancy

- Including chronic hypertension, gestational hypertension and preeclampsia

Heterogenous provider group

- Employed physicians
- Employed residents
- Employed midwives
- Community/private physicians
- Community/private midwives

Multiple EMRs (Cerner for employed groups and hospital, athena for private groups)

# Previous Standard for PP Care

## Blood pressure check within 3-10 days postpartum

- This corresponds with observational studies showing worsening of hypertension in these windows
- ACOG recommendations

## In person visits

- Compliance is varied and suboptimal
  - <50% in published studies
- Childcare, pandemic, transportation are all factors limited compliance
- Greatest impact on marginalized communities

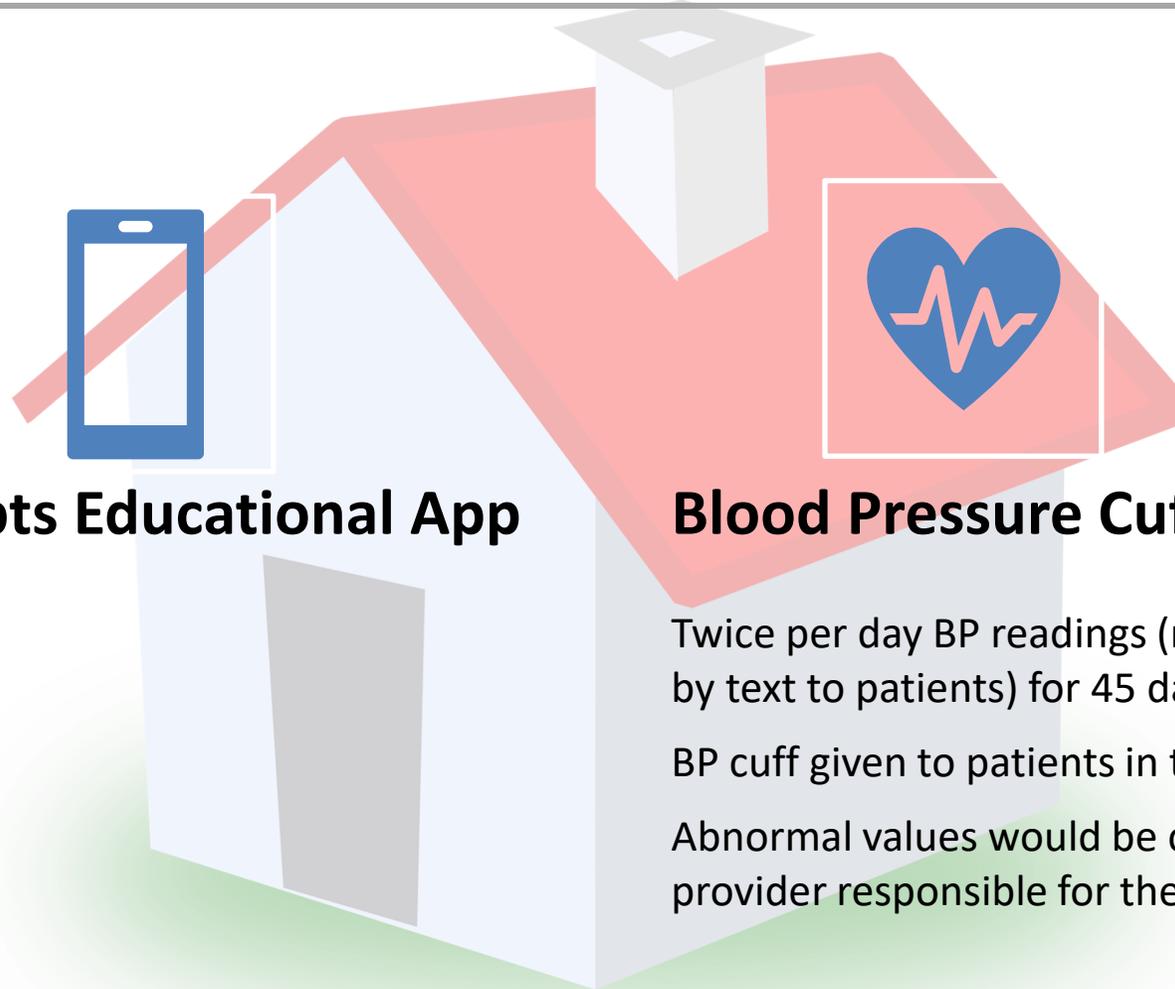
## Significant variation between and within practices on postpartum follow up

- Difficult for discharge teaching



# New Standard for Postpartum Care

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## **Babyscripts Educational App**

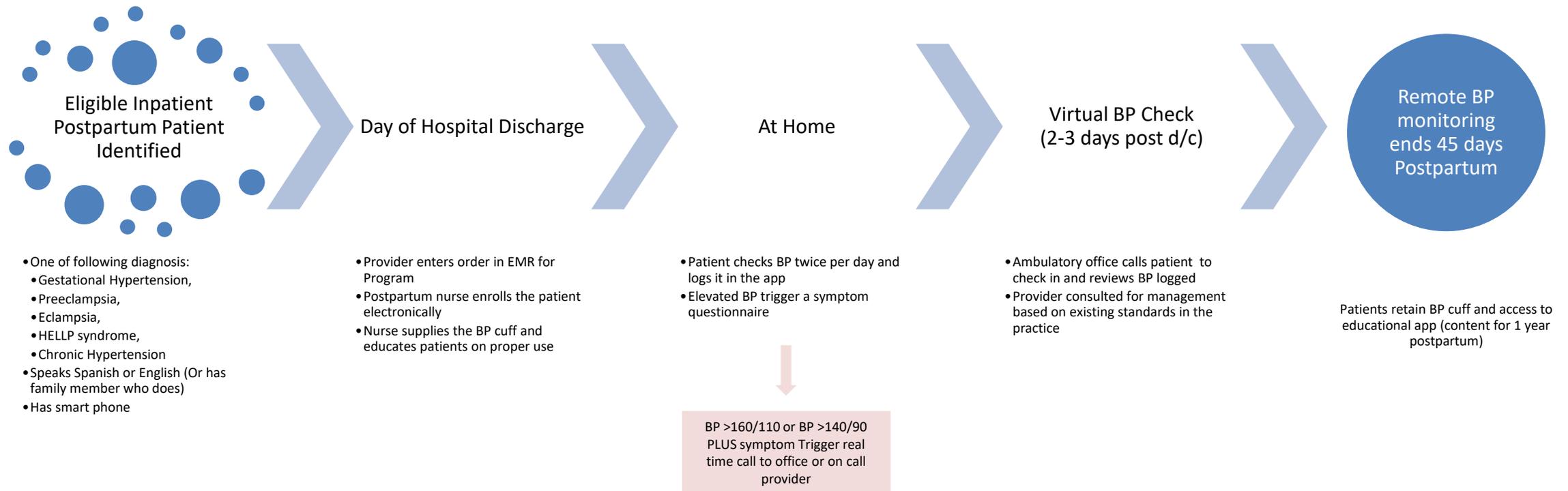
## **Blood Pressure Cuff**

Twice per day BP readings (reminders sent by text to patients) for 45 days

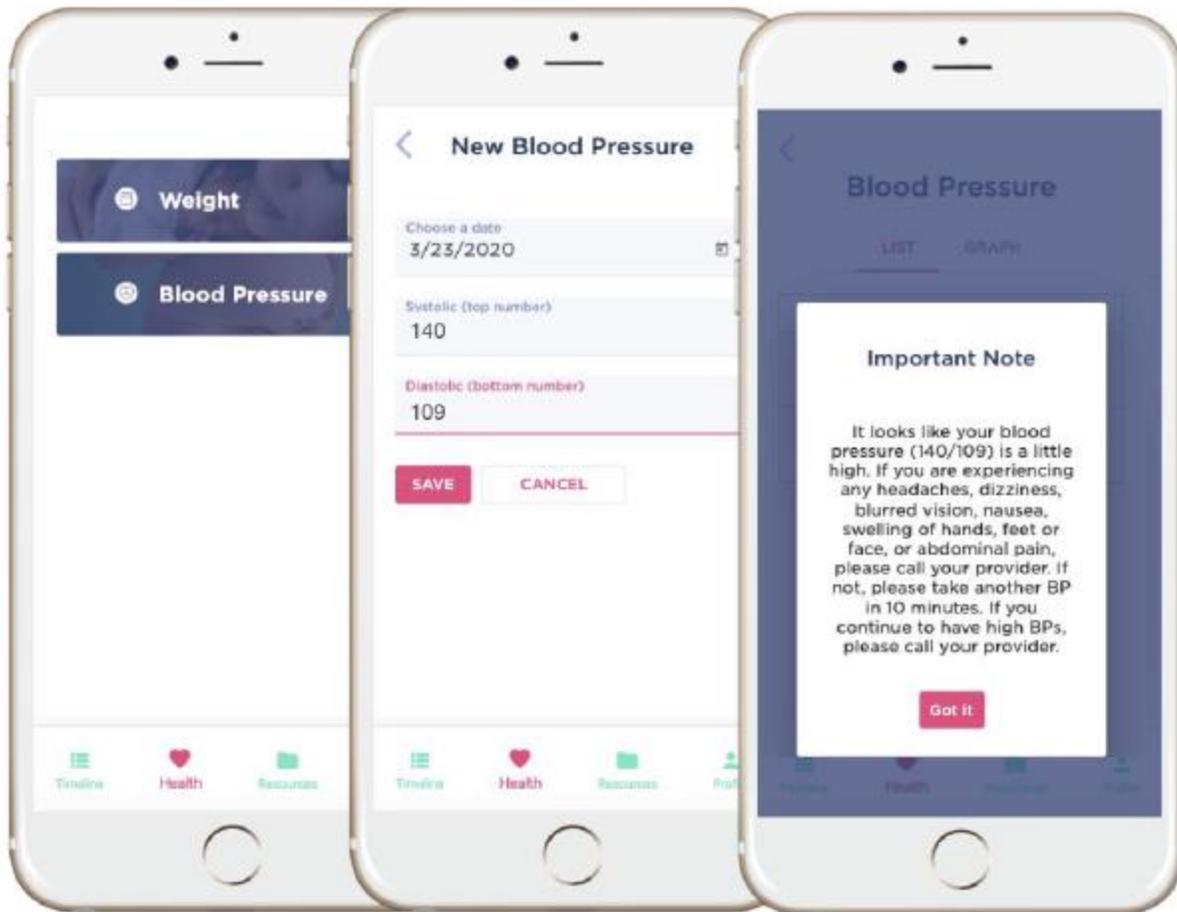
BP cuff given to patients in the hospital

Abnormal values would be called to the provider responsible for the patient

# Baystate Medical Center Workflow



# BP Trigger Workflows - Elevated



## Elevated Blood Pressure

Between 140/90 and 160/100

*\*CUSTOMIZABLE  
Thresholds\**



## Call Center Checks In

Patient receives SMS and E-mail

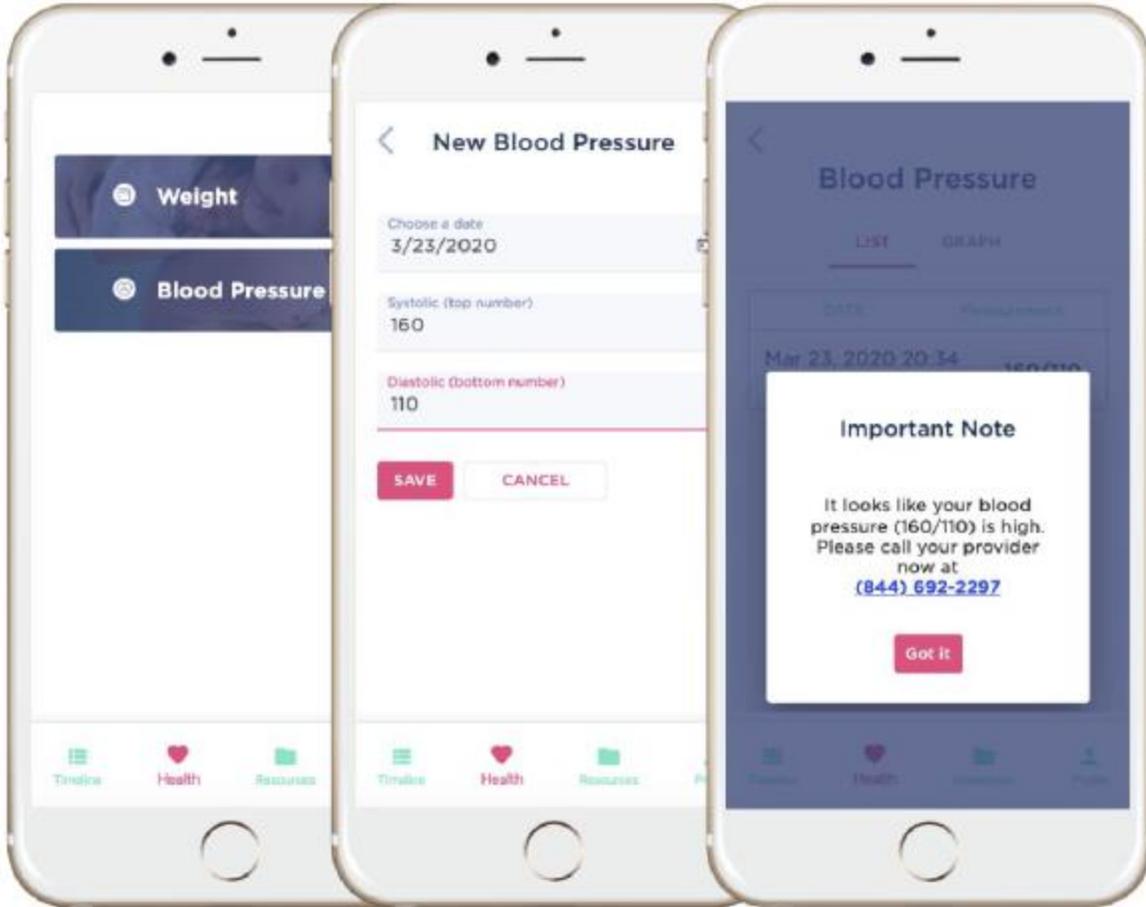


## Retake Blood Pressure Report Symptoms

If BP remains elevated and/or symptoms are reported



# BP Trigger Workflows - Critical



## Critical Blood Pressure

Above 160/100

*\*CUSTOMIZABLE  
Thresholds\**



## Call Center Checks In

Patient receives SMS and E-mail



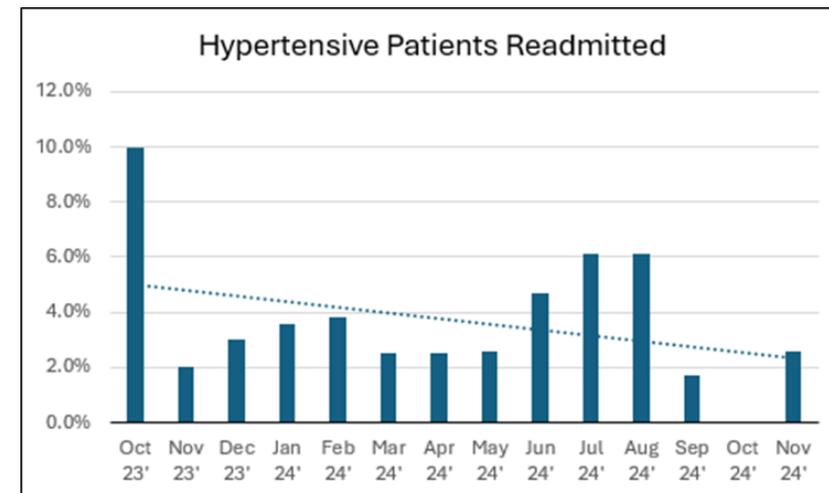
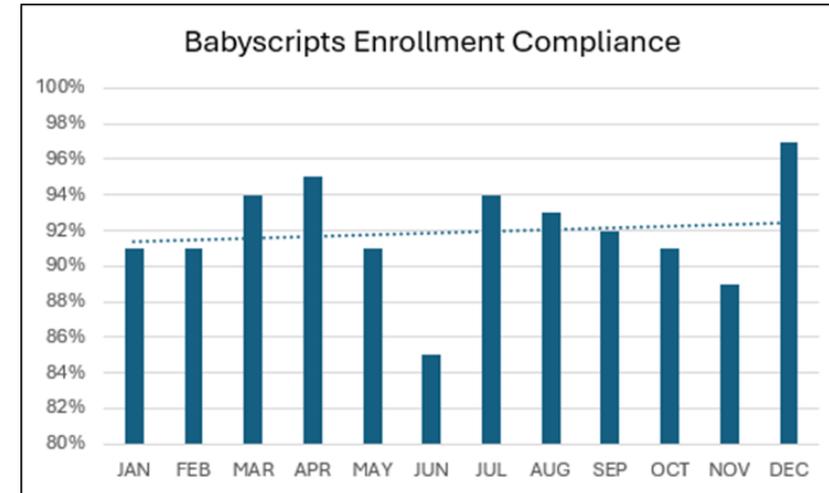
## Trigger Event Called In

Clinic receives call immediately

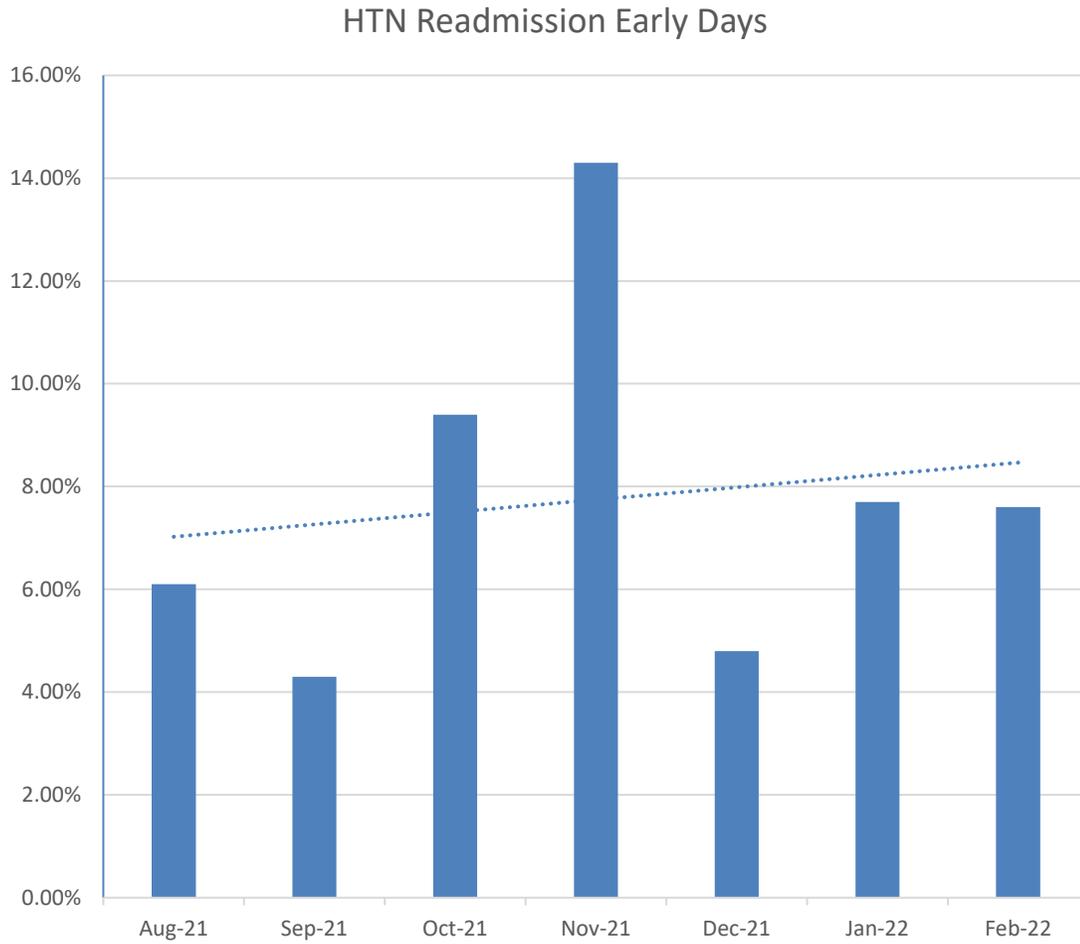


# Baystate Data

- 1380 patients enrolled in 2024
  - 92% of patients with hypertensive disorders of pregnancy
  
- Readmission rate in 2024
  - Average 3.6%
  - Median 2.8%



# Early Days Data

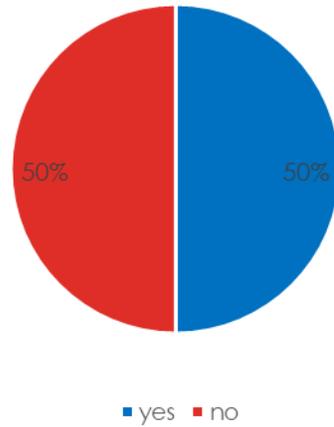


- Do NOT be surprised when readmission rates go UP
- When you start looking for something, you will find more of it

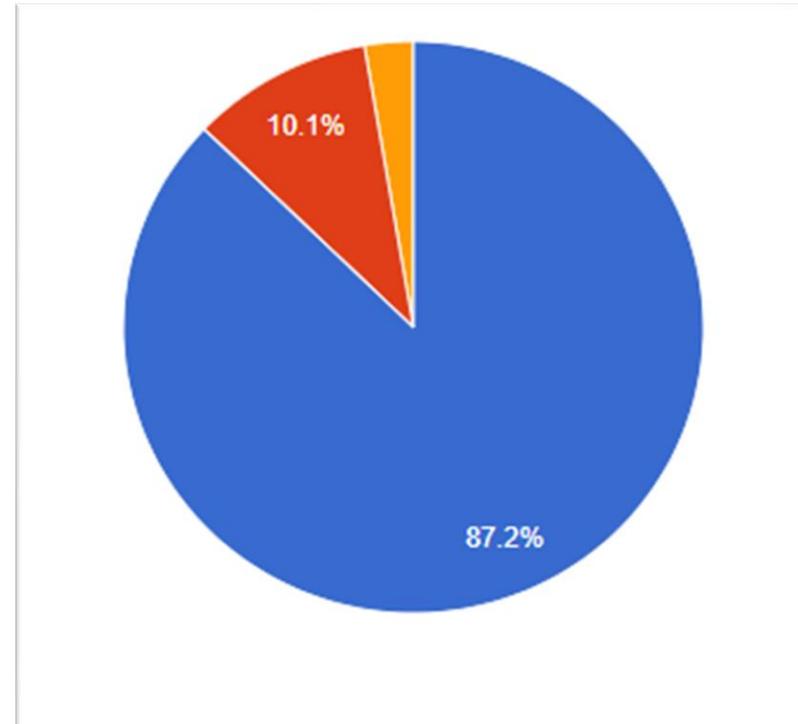
# Impact on Postpartum Care

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Baseline Published Postpartum Follow Up



Postpartum Follow up with Babyscripts



# Patient Feedback

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“I felt very connected and supported by my health care provider and her office”

“Monitoring health while at home was convenient while taking care of a newborn”

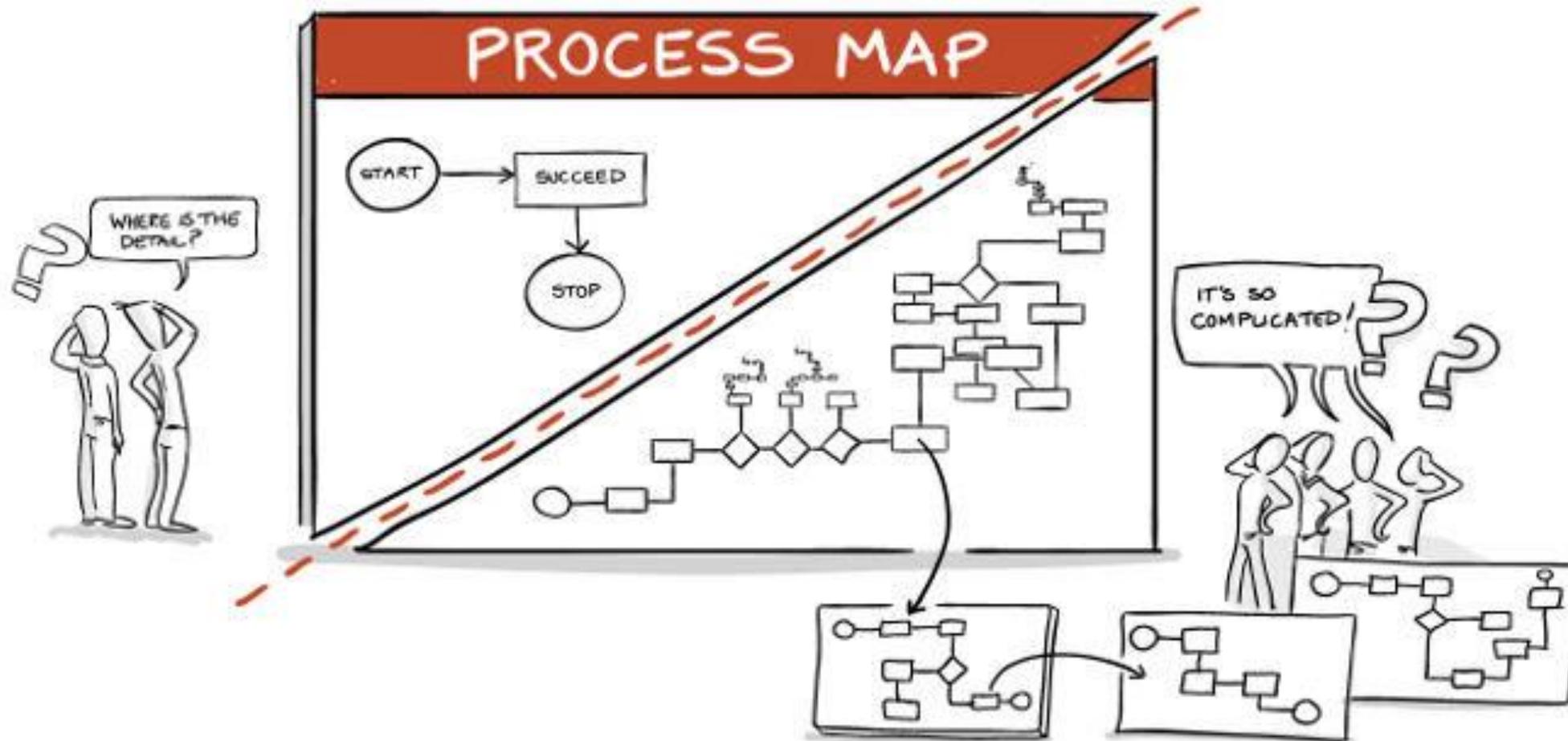
“Cambiar nada, todo perfecto. Solamente darla las gracias a todos”

“I felt safe knowing I had a reliable machine to check my blood pressures and they could be directly communicated to my care team if dangerously high”

“It was extremely convenient! The hospital I birthed at is an hour away from my home so it made it easy to give them accurate BP measurements postpartum”

“The care team was amazing! The Babyscripts and the team saved my life and our baby’s life. Thank you!”

# How did we get here?



# Establish a team

---

Executive  
sponsor

Overall clinical  
Champion

Inpatient  
nursing leader

Inpatient  
nurse  
educator

Outpatient  
nursing leader

Outpatient  
clinical  
champion

Outcomes  
Nurse/Data  
support

# Establish the clinical expectations

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- Who will be eligible for postpartum RPM?
  - Protocols and guidelines help
- What triggers will you use to escalate care?
  - Will the communication/process be same or different during office hours and at night?
- What thresholds do you want to use for medication initiation or modifications?

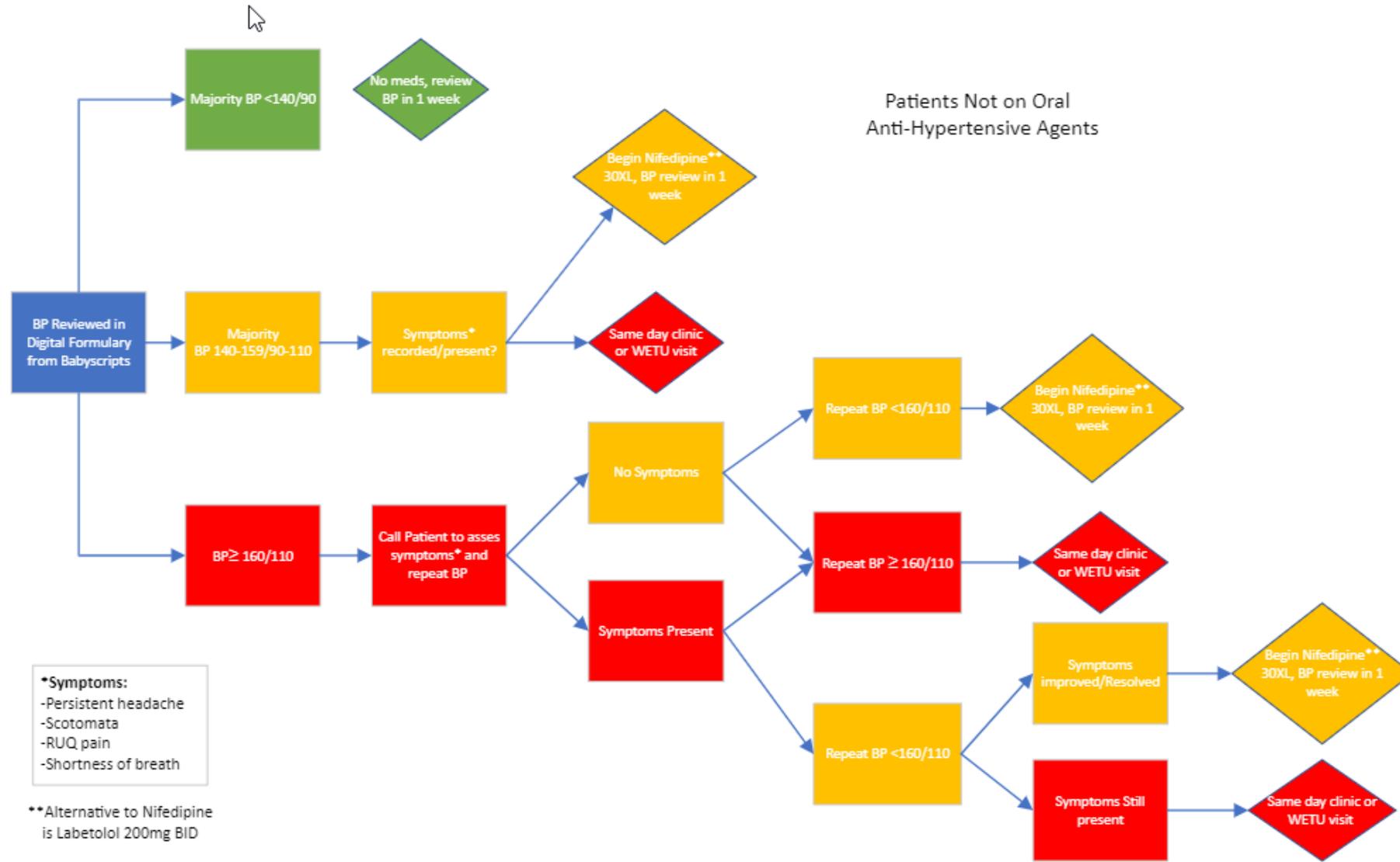
# Baystate Clinical Triggers

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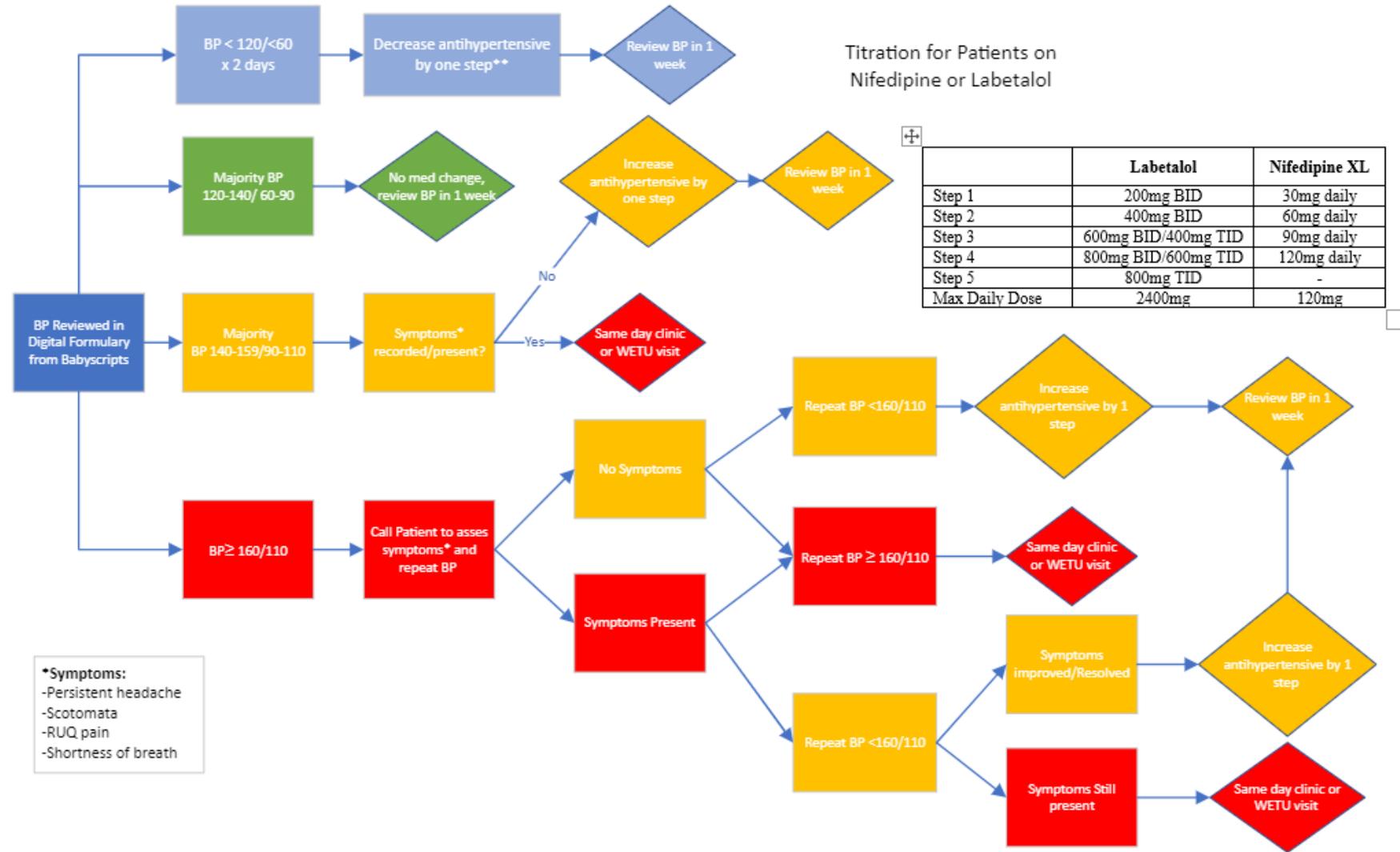
| Postpartum Htn Monitoring | Elevated              | Critical*             |
|---------------------------|-----------------------|-----------------------|
| Systolic BP               | 140                   | 160                   |
| Diastolic BP              | 90                    | 110                   |
| Symptom Count             | 1                     | n/a                   |
| Office Hours Response     | call office           | call office           |
| After hours response      | page on call provider | page on call provider |

\*Primary difference is in the messaging patient receives through the app

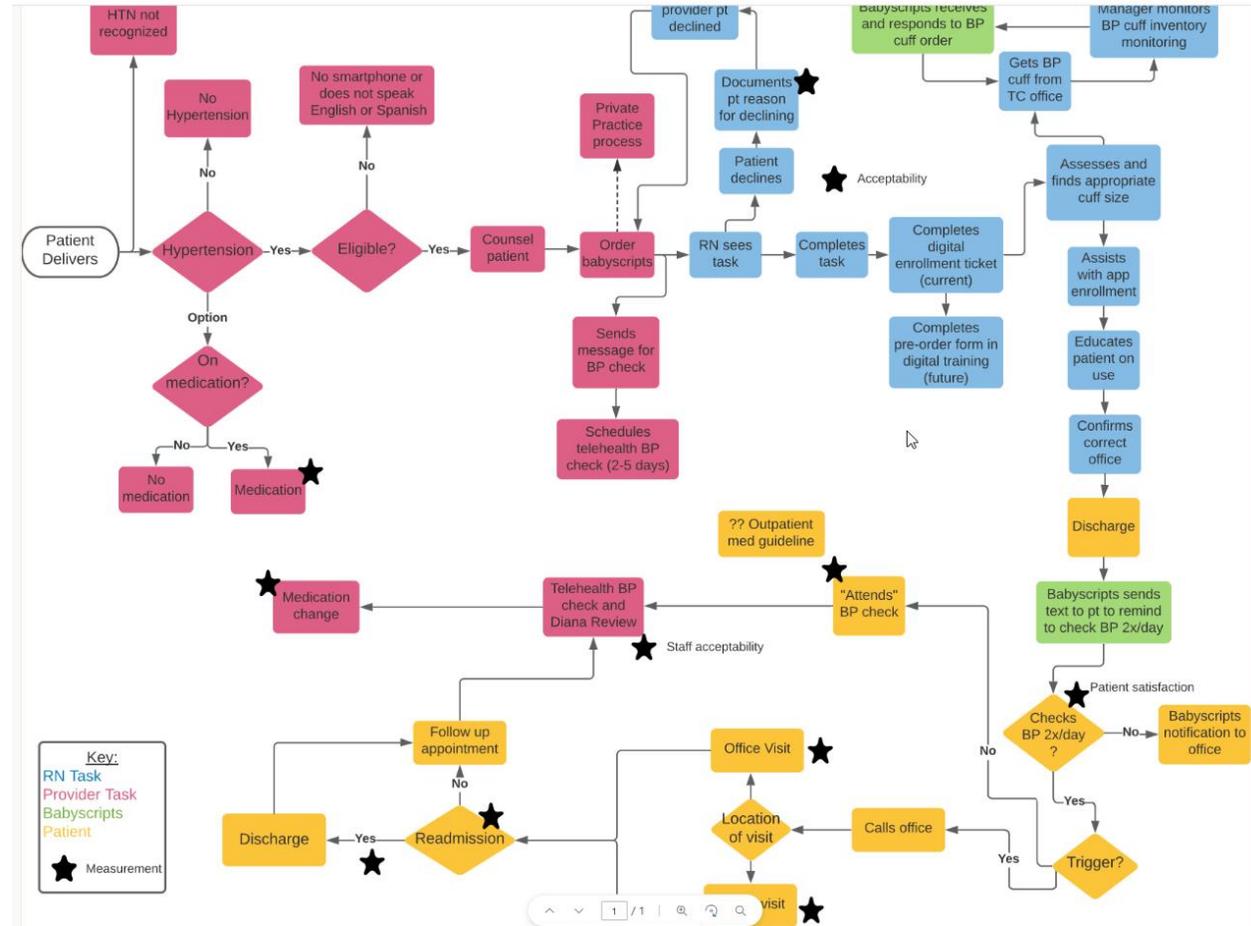
Algorithm 1: Postpartum Antihypertensive Medication Initiation in Outpatient Setting



1.  
Algorithm 2: Patients currently on oral antihypertensive medication



# Create a process map to define responsibilities

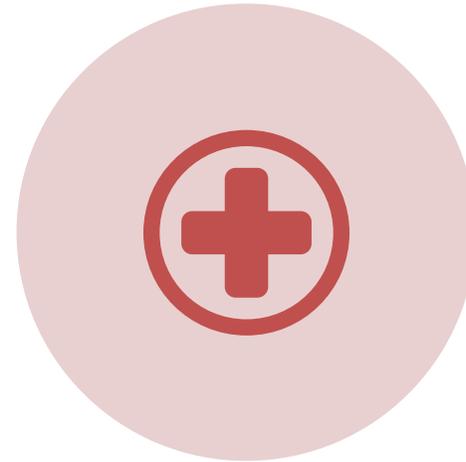


# Educate, educate, educate

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AMBULATORY NURSES AND  
PROVIDERS



INPATIENT NURSES AND  
PROVIDERS

# Expect challenges

- Increase in triage calls- nursing and providers
- Challenges about “validity of home BP cuff”
- Diagnostic criteria for enrollment
  - Convincing people “real” hypertension matters
- Financial sustainment
  - Start working on reimbursement now



# Questions?



**Babyscripts**  
@Babyscripts

First client on-site since COVID was a success! Feat. the @Baystate\_Health team signing up new patients on the #postpartum #hypertension program, and #brownies for #bloodpressure!



10:36 AM · 11/3/21 · HubSpot



# Boston Medical Center

## Obstetrics Remote Blood Pressure Program: Overview, Best Practices & Lessons Learned

Megan O'Brien, MSN, RN- Clinical Program Manager

March 3<sup>rd</sup>, 2025

Boston Medical Center  
**HEALTH SYSTEM**

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# Overview: Antepartum and Postpartum Blood Pressure Program

- Cell-enabled technology bridges digital divide: no reliance on a patient's data plan or access to wi-fi/broadband, apps, Bluetooth, etc...
- Care model based on home BP measurements helps to build trust, consistency with team members and primary OB.
- Better data for accurate diagnosis and timely treatment. Right level of care at the right time.
- Elements of preeclampsia education created based on feedback from qualitative interviews directly from our patients who had preeclampsia during their births at BMC.
- Education tool is multilingual (English, Spanish, Haitian Creole)



## Components

- DME: Cell-enabled** remote blood pressure monitoring
- Personnel:** 1.5 FTE **nurse** (~350 patients) 0.4 Clinical Pharmacist. MFM provider as needed. Administrative and operations support.
- Technology:** Iterated **digital portal** that allows for succinct data review of out of range BP's by RN.
- EMR:** Remote data is integrated into Epic by launch tab and dot phrase; E-consultation is used for medication management via Pharm-D and MFM team(s).
- Education:** Telemedicine visit with BP RN at first prenatal visit (or at qualifying diagnosis) and within 72 hrs of discharge for postpartum patients to review BP's & provide education reinforcement.

# Continued Goal: Breaking population health barriers

- We have provided **over 3400 of our eligible patients with blood pressure cuffs** since the program's launch in April 2022 (1400 patients annually, ~40% of BMC's delivery volume).
- The Clinical Nurse Program Manager connects with patients in the remote portal (text messaging) and through telehealth visits (video or phone) for initial enrollment visits (prenatal and postpartum) and as needed based on received data.
- As a result of the increased touchpoints we have established more trusting relationships and continuity with our patients
- We are **educating patients early and often** on the proper way to take their blood pressure, why taking their blood pressure is important, what **signs and symptoms of preeclampsia** to look out for, empowering the patient to self evaluate and how to quickly access care if needed.

## Prenatal Enrollment (USPSTF Criteria):

Chronic Hypertension  
Type 1 or 2 Diabetes  
History of pre-eclampsia  
Multifetal Gestation  
Kidney or Autoimmune Disease  
New diagnosis of pre-eclampsia

## Postpartum Enrollment:

Chronic Hypertension  
History of pre-eclampsia  
New diagnosis of gHTN, pre-eclampsia, Eclampsia





# Who are we monitoring?

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| Characteristic         | % (n) |
|------------------------|-------|
| <b>Race/Ethnicity</b>  |       |
| Black/African-American | 59%   |
| Hispanic/Latinx        | 23%   |
| White                  | 12%   |
| <b>Age</b>             |       |
| 20-29                  | 25%   |
| 30-39                  | 64%   |
| 40+                    | 12%   |

# Why are they being monitored?

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| Characteristic        | % (n) |
|-----------------------|-------|
| Chronic Hypertension  | 42%   |
| DM 1&2                | 11%   |
| Hx Pre-Eclampsia      | 28%   |
| Twins                 | 5%    |
| Current Pre-Eclampsia | 14%   |

# Remote Patient Monitoring: Current Team Makeup & Clinical Workflows

## BMC's RPM team:

- 1.5 FTE Nursing (Review incoming BP data)
- 0.4 Clinical Pharmacist
- 0.1 Administrative & Operational support
- 0.1 MFM Physician oversight

## Nursing Responsibilities:

- Patient data is reviewed M-F 8-5pm.
- Nursing is the driver of all actionable care: medication titrations (through PharmD), MFM e-consults (antepartum med titrations), triage visits, communication to primary OB team. PCP connection at discharge.

## Enrollment Process:

**-Outpatient:** At prenatal visit, as soon as enrollment dx is identified by OB provider. Medical Assistant fits device, correlates with clinic machine, registers device, schedules BP RN Telemedicine visit and gives written education material in patients preferred language (~10 minutes).

**-Inpatient:** If patient is not already enrolled and meets criteria for formal HTN diagnosis while inpatient, inpatient OB provider orders BP device, Postpartum RN fits the device, correlates with hospital machine, provides education and written instruction to patient in preferred language. Unit Coordinator registers device and schedules BP RN Telemedicine visit within 3 business days of discharge.

\*Primary focus of education is for patients to understand how to interpret BP data and what to do if numbers reach certain thresholds. Goal is *NOT* for patients to wait for a call from staff/BP Team.

# Best Practices and Lessons Learned

## Practice Changes led by OB Task force:

- Formal review and revision of inpatient, L&D triage and ambulatory hypertension policies and guidelines.
- Creation of new HTN management guidelines for clinic visits, L&D triage and postpartum to drive standardization of care across practices, providers and care settings.
- BP Program algorithms and department based care now in sync.
- Program benefits from continuous oversight, PDSA cycles, staff facing education.
- 93% of patients meeting ACOG recommendation for BP check within 72 hrs of discharge.

## Budget Support:

- Transitioned from fully grant funded to ambulatory (outpatient program) and nursing budget (inpatient program).
- Telemedicine visit volume supports RN FTE's and some cost but does not cover full annual expenses.

## Nursing role evolution:

- Became a highly patient-centered care manager relationship.
- RN assists with BF referral, SW referral, PT-1 coordination, Mental health referral, Medication management, care coordination, PCP connection.

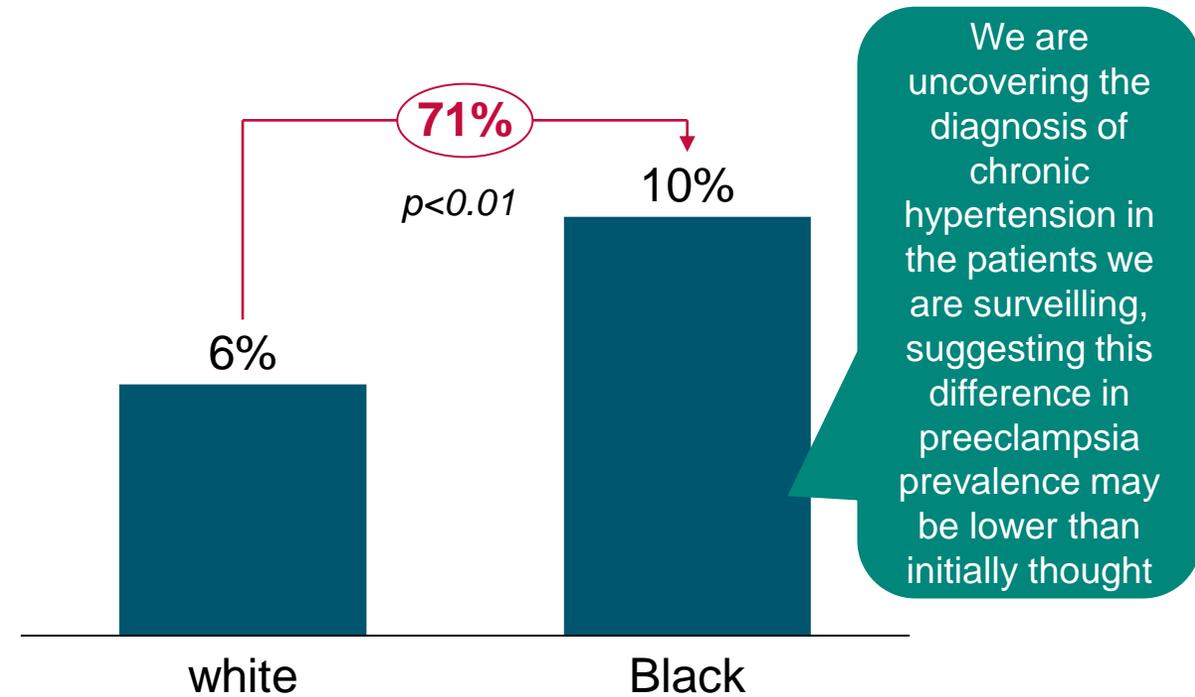
# Early and frequent monitoring helps to accurately diagnose hypertension related conditions during pregnancy

## Gestational HTN vs. Chronic Hypertension

| Preeclampsia                 | Chronic hypertension                         |
|------------------------------|--|
| Earlier delivery             | Later delivery                               |
| More prematurity             | Less prematurity                             |
| Managed with hospitalization | Managed with medication and close monitoring |

- Early distribution of blood pressure cuffs helps identify if a patient's rise in blood pressure is associated with preeclampsia or chronic hypertension.
- Preeclampsia and chronic hypertension are managed differently and proper distinction is key in providing best practice recommendations.

Percent of pregnant patients who developed preeclampsia in each group



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# Thank you!

Boston Medical Center  
HEALTH SYSTEM

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Mass General Brigham

# Home Safe

Saba Berhie, MD

Maternal-Fetal Medicine, BWH

Clinical Instructor, Harvard Medical School

*On behalf of the Home Safe team*

# Disclosures

*No disclosures*

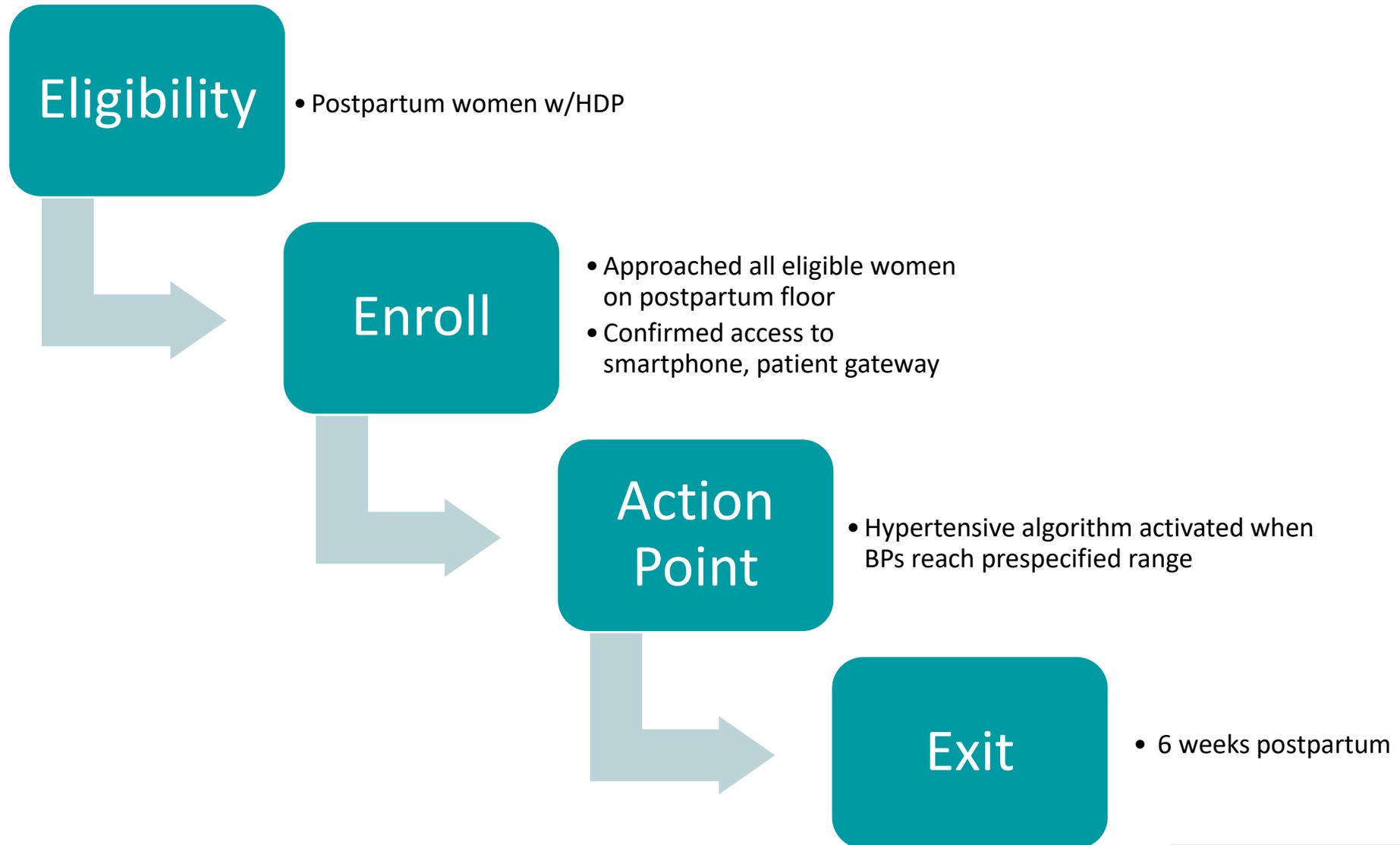


# Home Safe: Postpartum BP Monitoring Program

- Remote home BP monitoring program
- Put into place structured BP monitoring program for postpartum people w/hypertensive disorders of pregnancy (HDP) for 6 weeks via EPIC EMR
- Enrolling: (Started 1/9/2023)
  - Those with HDP
  - Receiving care from faculty generalist, MFM, resident clinic at our institution
  - English or Spanish speaking
- Still continuing routine postpartum care/follow-up



# Home Safe: Postpartum BP Monitoring Program



# Home Safe: Team makeup and roles

- **Population Health Coordinator:** Seema Gupta
  - Enrolls patient
  - Troubleshoots connectivity
  - Connects with patients
  - Collects data for QI/research
- **MFM RN Team:** Led by Bridget Mirarchi, Stephanie Eleyi
  - Reviews BPs daily
  - Connects with patients
  - Escalates patients to PA team for same day visits, medication titration, triage evaluations



# Home Safe: Team makeup and roles

- **Physician Assistant Team:** led by Nicole Patton
  - Part of inpatient rounding team
  - 1 week outpatient BP visit (virtual or in person)
  - Adds patients for same day visits
  - Remote medication titration
  - Decision making for triage
- **Physician Team:** led by me, Louise Wilkins-Haug, Ellen Seely, Ann Celi
  - Monthly meetings to troubleshoot issues with the program
  - Brainstorm innovative solutions
  - Apply for further funding, collaboration



# Best Practices + Lessons Learned

- Continue routine care to ensure no patients are lost when starting a new program
- Standing meetings with the clinical team
  - Initially twice a month
  - Now once a month
  - Space to come together to troubleshoot, check-in
- Requires champions from all the different teams
- Leadership champions essential
- Data organization strategy early
  - REDcap or other secured sites
- Okay to begin a program 70% ready
- Prioritize the concerns of the team managing the day-to-day of the program



# Considerations for health and racial equity

- Teaching hospital: essential to include patients from multiple services
  - Resident/faculty practices
- Language inclusion: Spanish
- Evaluate data to find areas for improvement, ways to connect with patients from diverse backgrounds
- PHC: point person improved adherence to program



| 642 people enrolled : 1/2023-12/2024 |   | N(%)       |
|--------------------------------------|---|------------|
| <b>Race</b>                          | White   | 318 (49.5) |
|                                      | Black   | 163 (25.4) |
|                                      | Unknown   | 78 (12.1)  |
|                                      | Other   | 43 (6.7)   |
|                                      | Asian   | 37 (5.8)   |
|                                      | Native Hawaiian or other Pacific Islander                                 | 2 (.3)     |
|                                      | American Indian   | 1 (0.2)    |
| <b>Ethnicity</b>                     | Non-Hispanic  | 485 (75.5) |
|                                      | Hispanic  | 144 (22.4) |
|                                      | Unknown   | 13 (2)     |
| <b>Insurance</b>                     | Private   | 493 (76.8) |
|                                      | Public  | 147 (22.9) |
|                                      | Unknown   | 2 (0.3)    |
| <b>Marital Status</b>                | Married   | 363 (56.5) |
|                                      | Single  | 242 (37.7) |
|                                      | Other   | 31 (4.8)   |
|                                      | Unknown   | 6 (0.9)    |
| <b>G/P</b>                           | Nulliparous   | 353 (55)   |
|                                      | Parous  | 289 (45)   |
| <b>Hypertension history</b>          | Gestational hypertension  | 159 (24.8) |
|                                      | Preeclampsia with severe features   | 151 (23.5) |
|                                      | Chronic hypertension  | 102 (15.9) |
|                                      | Chronic hypertension with superimposed preeclampsia                       | 100 (15.6) |
|                                      | Preeclampsia without severe features                                      | 65 (10.1)  |
|                                      | Hx of Postpartum preeclampsia, other                                      | 65 (10.1)  |
| <b>Hypertensive medications</b>      | On anti-hypertensive during pregnancy                                     | 132 (20.6) |
|                                      | Anti-hypertensive after delivery (started in hospital)                    | 222 (34.6) |
|                                      | Anti-hypertensive started after postpartum discharge (started outpatient) | 158 (24.6) |
| <b>Care Engagement</b>               | Attend 6 week postpartum visit  | 526 (81.9) |
|                                      | At least one BP sent in during first week after discharge                 | 434 (67.6) |



|                     |  | Yes         | No          |         |
|---------------------|--|-------------|-------------|---------|
| Variable            |  | N (%)       | N (%)       | P-value |
| Race                | Black                                  | 88 (20.18)  | 71 (34.8)   |         |
|                     | Asian                                  | 29(6.65)    | 8(3.92)     |         |
|                     | Other                                  | 75 (17.2)   | 60 (29.41)  |         |
|                     | White                                  | 244 (55.96) | 65 (31.86)  | < 0.001 |
| Ethnicity           | Hispanic                               | 89 (54)     | 54 (26.47)  |         |
|                     | Non-Hispanic                           | 338 (77.52) | 146 (71.57) |         |
|                     | Unknown                                | 9 (2.06)    | 4 (1.96)    | 0.23    |
| Insurance Type      | Private                                | 366 (83.94) | 125 (61.27) |         |
|                     | Public                                 | 69 (15.83)  | 78 (38.24)  | < 0.001 |
| Marital Status      | Single                                 | 141 (32.34) | 99 (48.53)  |         |
|                     | Unknown                                | 0           | 6 (2.94)    |         |
|                     | Other                                  | 19 (4.36)   | 12 (5.88)   |         |
|                     | Married                                | 276 (63.3)  | 87 (42.65)  | <0.001  |
|                     | <b>DELIVERY VARIABLES</b>              |             |             |         |
| Primary OB Provider | CNM                                    | 31 (7.11)   | 30 (14.71)  |         |
|                     | Generalist                             | 26 (5.96)   | 28 (13.73)  |         |
|                     | Resident Clinic                        | 103 (23.62) | 40 (19.61)  |         |
|                     | MFM                                    | 276 (63.3)  | 106 (51.96) | <0.001  |
| Parity              | Nulliparous                            | 256 (58.72) | 95 (46.57)  |         |
|                     | Parous                                 | 180 (41.28) | 109 (53.43) | 0.005   |
| Mode of Delivery    | Cesarean section                       | 233 (53.44) | 113 (55.39) |         |
|                     | Forceps assisted vaginal delivery      | 13 (2.98)   | 3 (1.47)    |         |
|                     | Vacuum assisted vaginal delivery       | 7. (1.61)   | 0           |         |
|                     | Vaginal delivery after cesarean (VBAC) | 12 (2.75)   | 2 (.098)    |         |
|                     | Spontaneous vaginal delivery           | 171 (39.22) | 86 (42.16)  | 0.139   |
| NICU Admission?     | No                                     | 309         | 136         |         |
|                     | Yes                                    | 127         | 68          | 0.325   |

Patients sending in BP within 1 week postpartum



| Maternal Disease Variables  |   |              |             |         |
|---|---|--------------|-------------|---------|
|   |   | Yes<br>N (%) | No<br>N(%)  | P-value |
| <b>Maternal Hypertension</b>  | Gestational hypertension                            | 108 (24.77)  | 51 (25)     |         |
|   | Preeclampsia with severe features                   | 110 (25.23)  | 41 (20.1)   |         |
|   | Chronic hypertension with superimposed preeclampsia | 65 (14.91)   | 34 (16.67)  |         |
|   | None  | 39 (8.94)    | 26 (12.75)  |         |
|   | Preeclampsia without severe features                | 45 (10.32)   | 20 (9.8)    |         |
|   | Chronic hypertension                                | 69 (15.83)   | 32 (15.69)  | 0.796   |
| <b>On anti-hypertensive during pregnancy?</b>                                 | No  | 348 (79.82)  | 161 (78.92) |         |
|   | Yes   | 88 (20.18)   | 43 (21.08)  | 0.876   |
| <b>On anti-hypertensive after postpartum discharge? (started in hospital)</b> | No  | 145 (33.26)  | 76 (37.25)  |         |
|   | Yes   | 291 (66.74)  | 128 (62.75) | 0.367   |

Patients sending in BP within 1 week postpartum

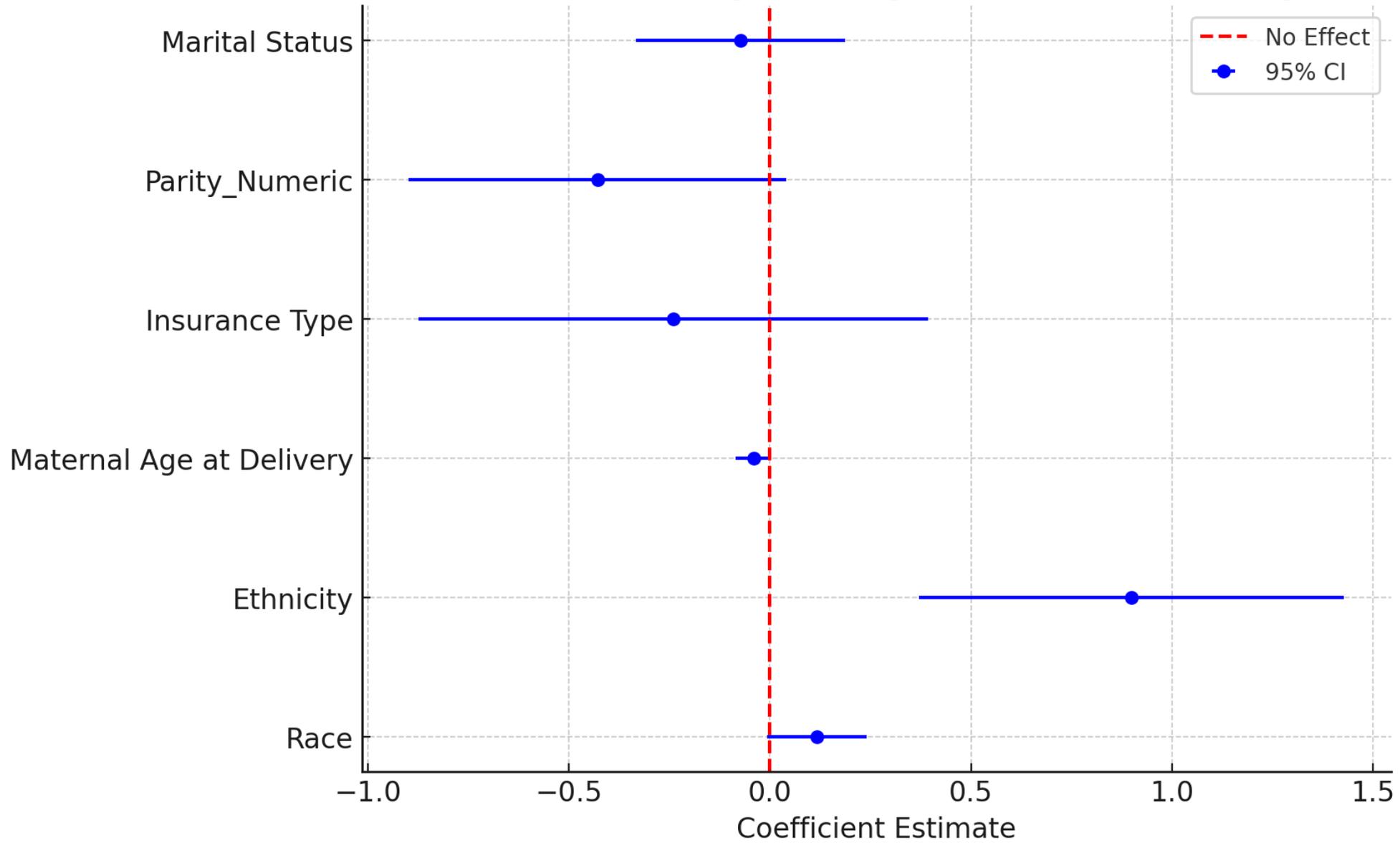


# Patients sending in BP within 1 week postpartum

- Multivariable analysis: Parity ( $p = 0.003$ ), suggesting that women with more previous births are less likely to send BP
- Race is trending towards significance
- Maternal hypertension, mode of delivery, NICU admission, and anti-hypertensive medication use do not appear to influence BP submission.



# Forest Plot of Logistic Regression for EPIC Usage



Thank you!



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**BETSY  
LEHMAN  
CENTER**  
for Patient Safety

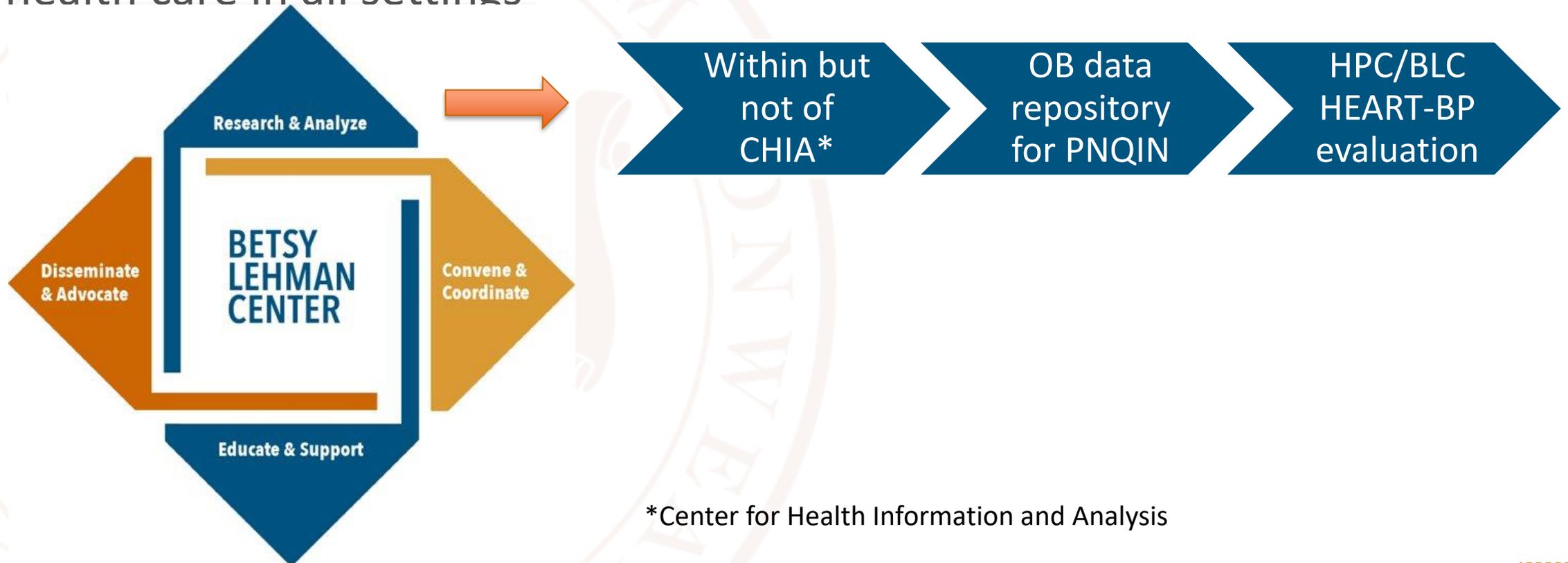
# HEART-BP Quantitative Evaluation Plan

March 3, 2025

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# The Betsy Lehman Center for Patient Safety is ...

... a non-regulatory Massachusetts **state agency** that catalyzes the efforts of providers, patients and policymakers to advance the safety and quality of health care in all settings



\*Center for Health Information and Analysis

# Evaluation Workflow



- BLC will deidentify, aggregate and analyze data before sharing it with partners
- Awardees will access summary analyses through Tableau or Excel

\* Emergency department and hospital discharge data that hospitals are required to submit to sister state agency, Center for Health Information and Analysis

# BLC does not need data use agreements with awardees

- Awardees have signed contracts with Health Policy Commission (HPC)
  - Language specifies evaluation data will be submitted to BLC
- BLC and HPC have an ISA in place
  - Specifies rules for BLC protecting confidential data
  - Specifies BLC analyzes data and provides de-identified data to HPC
- BLC general counsel has indicated no further agreements are required

# Why collect data?

- Evaluation—telling the story of your program
- Implementation—understanding if you're reaching goals
- Learning—understanding the impact of choices, changes, or circumstances
- Quality Improvement—understanding where things have improved and where there's room for improvement
- Equity—understanding what populations need and where disparities exist

# HPC role with data

- Supporting development of workflows
- Reviewing processed data, collaborating with BLC and awardees on data cleaning and quality assurance
- Supporting awardee review of data
- Supporting Quality Improvement efforts based on data
- Evaluation

# Evaluation

- Evaluation
  - At the highest level, asking "How did it go?"
- Answering key questions
  - How many people were served?
  - How long did people stay in the program?
  - What were the outcomes?
    - BP, complications, ED visits, admissions
  - Is there a connection between any factors and positive or negative outcomes?
    - Factors could be time in the program, patient characteristics or needs, receipt of certain services, etc.

# Data collection tips and lessons learned

- Start early!
- Identify the right people to talk to in order to facilitate data collection
- Build data collection into workflows
- Have a point person
- Ask questions

## BLC role with data

- Intaking quantitative data from awardees
- Linking with administrative data
- Deidentify it
- Share deidentified and aggregate data with awardees and HPC
- Partner with HPC to support evaluation

# Data measure tips and lessons learned

- Data consistency is key
  - Same column names every month
  - Same column order every month
  - Same formatting every month
- Participant ID = enrollee MRN
  - Used for data linkages across data files from awardees, BP monitoring vendors, Hospital Discharge Data
  - Should be consistent across all data files
  - Should be included in all data files

# Data Submission Process: MoveIt

- MoveIt is the secure data transfer service used to send confidential data files between awardees and BLC
- User accounts will be set up for awardees by CHIA. Awardees will be sent a step-by-step guide to logging in, sending, and downloading files securely
  - Process is similar to sending/receiving emails through a browser-based email service
- Awardees sign into MoveIt with email, password, and authentication code (sent via email, text message, or MFA app)
  - MoveIt requires passwords to be changed regularly
  - For password resets, email [DL-SecurityTeam@chiamass.gov](mailto:DL-SecurityTeam@chiamass.gov)
- Your hospital's IT security team may have MoveIt blocked in your system
  - Please check with them that you can access *filetransfer.chiamass.gov*

# Outcome Reporting Schedules

## Participation/Enrollment (% offered, % disenrolled)

- Awardees submit data to BLC every month
- Due 2-4 weeks after last day of month (July data due by Aug. 31<sup>st</sup>)
- Analyses ready 2 weeks later (Sept. 15 for July data)

## Readmissions/Severe Maternal Morbidity

- Relies on administrative data. Awardees do not submit extra data elements
- Some awardees updated monthly (~September 15<sup>th</sup> for July discharges)
- Other awardees updated quarterly (~December 1 for July 1-September 30, 2025)

## ED visits

- **ED visit rate** relies on administrative data and updated quarterly (~December 1 for July 1-September 30, 2025)
- **Reason for ED visit** relies on awardee reporting. Awardees will be asked to report on ED reasons 2X- halfway through data collection and at the end.

# SMM monthly program: Hospitals submit data to CHIA monthly instead of quarterly

CHIA will intake all delivery discharge records from interested hospitals through the CHIA submission portal every month.

BLC staff will then run analysis in SAS to identify SMM cases for each hospital

Identified cases will then be shared with provider teams for confirmation after which final reports will be generated

Generated reports will be saved in a secure website where hospitals can then log in and see/review their report

- **Uses data submission process hospitals already use**
  - Only change is how often files are submitted (from quarterly to monthly)
- **BLC will coordinate with CHIA, awardee clinicians, and hospital data submitters for onboarding**

# Thank You!

## Betsy Lehman Center

- DUAs, data submission technical questions, SMM monthly pilot
- Julia Prentice, [Julia.Prentice@betsylehmancenterma.gov](mailto:Julia.Prentice@betsylehmancenterma.gov)
- Zev Morgan, [Zev.Morgan@betsylehmancenterma.gov](mailto:Zev.Morgan@betsylehmancenterma.gov)

## Health Policy Commission

- General evaluation questions
- Catherine MacLean, [Catherine.MacLean@mass.gov](mailto:Catherine.MacLean@mass.gov)
- Laurie Huang, [Laurie.Huang@mass.gov](mailto:Laurie.Huang@mass.gov)

# THANK YOU FOR JOINING!

Questions?

[PNQINAdmin@pnqinma.org](mailto:PNQINAdmin@pnqinma.org)

[HPC-HEARTBP@mass.gov](mailto:HPC-HEARTBP@mass.gov)

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